

## Kent Health Overview and Scrutiny Committee Briefing

### Annual assessment 2015/16 of Kent CCGs

September 2016

The assurance framework for 2015/16 assessed CCGs against five components set out in the CCG assurance framework.

The components are:

- Well led
- Delegated functions
- Finance
- Performance
- Planning.

For each component, CCGs were assessed in four categories: outstanding, good, requires improvement and inadequate.

CCGs were then given an overall headline assessment, based on their ratings in the five components of assurance.

An overall rating of **outstanding** means that at least one of the five components is outstanding and all others are good.

**Good** means that all components are good or at least four components are rated as good (or good and outstanding) and one component is rated requires improvement, unless requires improvement is in the finance, planning or well led component

**Requires improvement** applies if four components are rated as good (or good and outstanding) and the finance, planning or well led components are assessed as requires improvement or inadequate. Or, there is more than one requires improvement component rating and no more than one component is assessed as inadequate.

A CCG is **inadequate** overall if more than one component is rated as inadequate and it already has directions (under section 14.z.21 of the NHS Act 2006, as amended) in force.

### CCG ratings

Nationally, 10 CCGs were rated 'outstanding', a further 82 'good' and 91 were found to 'require improvement'.

In Kent the headline rating for each of the CCGs is follows:

CCG	Headline rating
NHS Ashford CCG	Requires improvement
NHS Canterbury and Coastal CCG	Requires improvement
NHS Dartford, Gravesham and Swanley CCG	Requires improvement
NHS South Kent Coast CCG	Requires improvement
NHS Swale CCG	Good
NHS Thanet CCG	Requires improvement
NHS West Kent CCG	Good

A more detailed summary of ratings for Kent and Medway CCGs is included in Appendix 1.

### CCG improvement plans

All CCGs have improvement plans in place and these are summarised below:

CCG	Key actions
NHS Ashford CCG	<ul style="list-style-type: none"> <li>• Develop a robust primary care development and transformation strategy that supports wider system strategies such as the Sustainability and Transformation Plan (STP).</li> <li>• Address the entrenched poor performance against the A&amp;E standard, the national referral-to-treatment standard and the national cancer standards in the East Kent system</li> <li>• Stabilise and improve the financial position such that NHS Ashford CCG delivers the required one per cent surplus in 2017/18 that business rules require</li> <li>• Deliver the new Early Intervention in Psychosis standards</li> </ul>
NHS Canterbury and Coastal CCG	<ul style="list-style-type: none"> <li>• Develop a robust primary care development and transformation strategy that supports wider system strategies such as the Sustainability and Transformation Plan (STP).</li> <li>• Address the entrenched poor performance against the A&amp;E standard, the national referral-to-</li> </ul>

	<p>treatment standard and the national cancer standards in the East Kent system</p> <ul style="list-style-type: none"> <li>• Deliver the new Early Intervention in Psychosis standards</li> </ul>
NHS Dartford, Gravesham and Swanley CCG	<ul style="list-style-type: none"> <li>• Continue to work with our service providers to achieve key performance standards as set by the NHS Constitution</li> <li>• Work with service providers and our partners to achieve our financial objectives in the forthcoming reporting year</li> <li>• Continue to make changes and improvements to ensure our assurance ratings improve year on year</li> </ul>
NHS South Kent Coast CCG	<ul style="list-style-type: none"> <li>• Work with providers to improve performance on constitutional standards by accelerating delivery of recovery plans and using appropriate contract levers</li> <li>• Ensure that work on building elective capacity translates into improved referral to treatment (RTT) performance and a stepped reduction of the backlog.</li> <li>• Deliver the new Early Intervention in Psychosis standards</li> </ul>
NHS Swale CCG	<ul style="list-style-type: none"> <li>• Continue to work with our service providers to achieve key performance standards as set by the NHS Constitution</li> <li>• Continue to work hard in all areas of assessment to improve rating further</li> </ul>
NHS Thanet CCG	<ul style="list-style-type: none"> <li>• Develop a robust primary care development and transformation strategy that supports wider system strategies such as the Sustainability and Transformation Plan (STP).</li> <li>• Address the entrenched poor performance against the A&amp;E standard, the national referral-to-treatment standard and the national</li> </ul>

	<p>cancer standards in the East Kent system</p> <ul style="list-style-type: none"> <li>• Stabilise and improve the financial position such that NHS Thanet CCG delivers the required one per cent surplus in 2017/18 that business rules require</li> <li>• Deliver the new Early Intervention in Psychosis standards</li> </ul>
NHS West Kent CCG	<ul style="list-style-type: none"> <li>• Work with providers to improve performance on constitutional standards, in particular on A&amp;E waiting times</li> <li>• Deliver the national standard on dementia diagnosis rates</li> </ul>

## Appendix 1 Kent CCG ratings in full

CCG	Headline rating	Well led	Delegated functions	Finance	Performance	Planning
NHS Ashford CCG	Requires improvement	Requires improvement	Good	Requires improvement	Requires improvement	Requires improvement
NHS Canterbury and Coastal CCG	Requires improvement	Requires improvement	Good	Good	Requires improvement	Good
NHS Dartford, Gravesham and Swanley CCG	Requires improvement	Requires improvement	Good	Inadequate	Requires improvement	Requires improvement
NHS South Kent Coast CCG	Requires improvement	Requires improvement	Requires improvement	Good	Requires improvement	Good
NHS Swale CCG	Good	Good	Good	Good	Requires improvement	Good
NHS Thanet CCG	Requires improvement	Requires improvement	Requires improvement	Good	Requires improvement	Good
NHS West Kent CCG	Good	Good	Good	Good	Requires improvement	Good